



**Kazakhmys PLC** 

**2013 Results Presentation** 

**27 February 2014** 

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#### TARGETS ACHIEVED

- Top of guidance range for copper production at 294 kt
- Operational cost savings and capex reduction ahead of target

#### **REFOCUSED ON COPPER**

- \$2.2 billion of net cash proceeds from disposal of non-core assets
- Pro forma net funds position post Ekibastuz GRES-1 disposal of \$0.5 billion

#### **GROWTH PIPELINE**

- Bozshakol / Aktogay (oxide)on schedule for firstproduction 2015
- Aktogay sulphide moved to 2017
- Acquisition of a third major copper deposit in Kazakhstan approved

# **HEALTH AND SAFETY**



# **Continuing focus on health and safety**

- 18 fatalities (2012: 19)
- LTIFR of 1.84 (2012: 1.80)
- H&S spend of around \$40 million
- Improvements in certain core risk areas
  - Reduced fatalities resulting from rock falls
  - Embedding risk assessment behaviour at underground operations
- Additional focus on transport safety, working at heights and heavy machinery handling in 2014



Introducing underground communications



Safety focus – working at height

# **2013 PRODUCTION**



## **Copper production**

- Ore output up 4%
- Focus on profitable production
- Copper ore grade 0.99% (2012: 0.95%)

## **By-product production**

- Zinc and gold output above targets
- Silver ahead of guidance, reflecting substantial release of work in progress

#### **2013 RESULTS**

Copper<sup>1</sup>

294 kt

Zinc

in concentrate

134 kt

Gold

108 koz

Silver<sup>2</sup>

14,348 koz

## **2013 GUIDANCE**

Copper<sup>1</sup>

285-295 kt

**Zinc** 

in concentrate

125 kt

Gold

100 koz

Silver<sup>2</sup>

12,000 koz

Notes:

- 1. Includes copper cathode equivalent (own) of copper in concentrate sold and copper cathode converted into rod.
- 2. Includes the silver granule equivalent volumes in copper concentrate sales.

# **2014 PRODUCTION OUTLOOK**



## **Copper production**

- Ore extraction and grade in line with 2013 guidance
- 40% of sales will be in the form of copper concentrate

## **By-product production**

- Reduction in grades zinc and silver
- Contribution to gold output from Bozymchak

#### **2013 RESULTS**

Copper<sup>1</sup>

294 kt

Zinc

in concentrate

134 kt

Gold

108 koz

Silver<sup>2</sup>

14,348 koz

#### **2014 GUIDANCE**

Copper<sup>1</sup>

285-295 kt

**Zinc** 

in concentrate

120 kt

Gold

125 koz

Silver<sup>2</sup>

11,000 koz

wotes.

- 1. Includes copper cathode equivalent (own) of copper in concentrate sold and copper cathode converted into rod.
- 2. Includes the silver granule equivalent volumes in copper concentrate sales.

# **COMMISSIONING OF BOZYMCHAK**





**November 2013** 

## **Concentrator in commissioning stage**

- First copper and gold concentrate H1 2014
- Output ramp-up to full capacity expected 2015



January 2014 – Grinding and flotation area

## **Project scope**

- Ore processing 1 MT p.a., LOM 17 years
- 7 kt of copper in concentrate p.a.
- 35 koz of gold in concentrate p.a.
- Net cash cost<sup>1</sup> 100 to 120 USc/lb

Notes: 1. Estimated net cash cost over the first 10 years of the mine's operations, calculated using a long-term gold price of \$1,300 per ounce, expressed in real terms.

# **KOKSAY – OPPORTUNITY TO INVEST IN LOW COST COPPER**



## **Key statistics**

- Large scale open-pit
- Most attractive open pit copper asset in Kazakhstan
- Copper resource of 3.4 MT with upside potential
- Silver, gold and molybdenum by-products
- Initial capex \$10 million in 2014
- Acquisition cost \$260 million
  - \$65 million deferred



Growth projects	Cu resource (MT)	Cu grade (%)	Cu output <sup>1</sup> (kt)	LOM
Bozshakol	4.1	0.35	100	Over 40
Aktogay	5.8	0.34	100	Over 50
Koksay	3.4	0.48	90	Over 20

Note: 1. Average copper cathode equivalent production for the first 10 years of operation.



**KAZAKHMYS** 

**Andrew Southam** 

**Chief Financial Officer** 

# FINANCIAL UPDATE



#### **Financial Performance**

\$m (unless otherwise stated)	2013	2012
Segmental EBITDA	873	1,364
Gross cash cost of copper, USc/lb	328	333
Free Cash Flow	(171)	85
Net debt	(771)	(707)

- Lower commodity prices
- Gross cash cost below guidance
  - Annualised cost savings \$120 million
  - Strong sales volumes
- Sustaining capital expenditure reduced to \$487 million (2012: \$653 million)
- Free Cash Flow includes \$153 million of interest payments
- Continued investment in growth projects and receipt of ENRC proceeds
- Ekibastuz GRES-1 proceeds expected shortly

# **EBITDA**



#### EBITDA<sup>1</sup>

\$m (unless otherwise stated)	2013	2012
Kazakhmys Mining	705	1,160
Captive Power	48	19
Corporate services	(31)	(52)
Continuing operations	722	1,127
Ekibastuz GRES-1	153	189
MKM	(2)	48
Segmental EBITDA <sup>2</sup>	873	1,364
Share of EBITDA of ENRC <sup>3</sup>	276	548
Group EBITDA	1,149	1,912

# **Kazakhmys Mining**

- Average LME copper price down 8%
- Lower LBMA by-product pricing for gold 15% and silver 24%
- Benefit from higher sales volumes 16 kt above production
- Optimisation programme: \$60 million of cost savings in H2
   2013

## **Discontinued operations**

- Ekibastuz GRES-1
- MKM
- ENRC

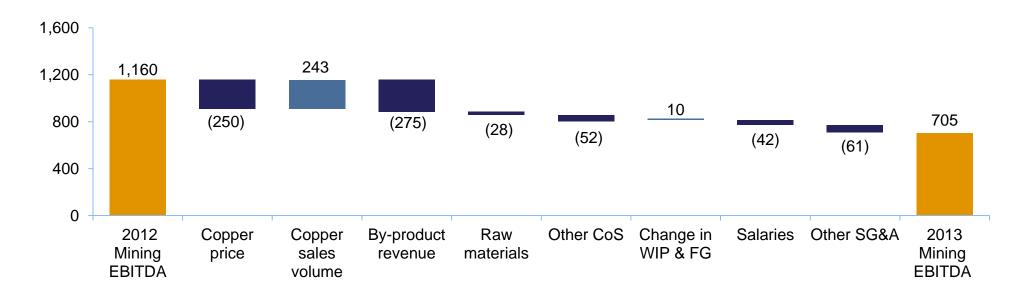
Notes: 1. From all businesses excluding MET, the non-cash component of the charge relating to the disability benefits obligation and special items.

- 2. Includes Kazakhmys' share of EBITDA (excluding special items) of Ekibastuz GRES-1 for the period to 5 December 2013 and MKM's EBITDA (excluding special items) for the period up to the disposal on 28 May 2013.
- 3. Represents Kazakhmys' share of EBITDA of ENRC for the period to 24 June 2013 based on ENRC's unaudited interim results for six months to 30 June 2013.

# **KAZAKHMYS MINING EBITDA VARIANCE**



## 2012 to 2013 EBITDA reconciliation (\$m)



#### Revenue

- Mining revenue 9% below 2012
- 30 kt increase in copper sales volumes to 312 kt
- Reduction in by-product revenues with lower prices and gold sales volumes

#### **Costs**

- Ore extraction higher by 4%
- Full impact of Q2 2012 salary awards
- General inflation in Kazakhstan
- Muted input cost inflation
- Delivery of initial phase of optimisation programme in H2 2013

# **OPTIMISATION PROGRAMME 2013**



#### ...SAVINGS EXCEEDED TARGETS...OPTIMISATION PROGRAMME TO CONTINUE INTO 2014

# \$120 MILLION OF ANNUALISED COST SAVINGS

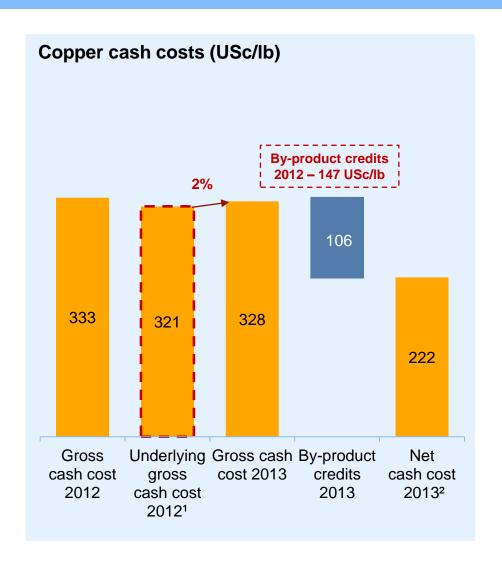
- Improved material consumption
- Increased utilisation of equipment
- Renegotiated tariffs with suppliers
- Improved transportation
- Labour efficiencies

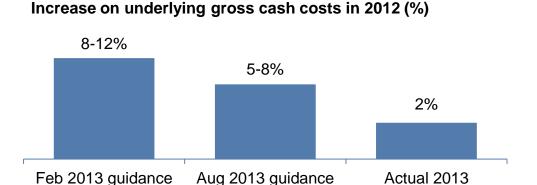
# 30% REDUCTION IN SUSTAINING CAPEX

- Mining Division capex reduced by 30% to \$422 million
- Capex guidance for 2014 Mining Division \$350–450 million

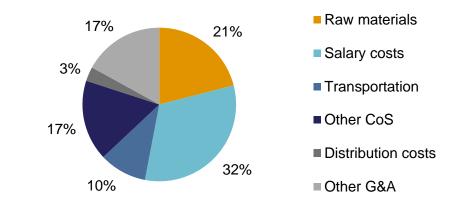
# **COPPER CASH COSTS**







#### **Gross cash costs 2013**



Notes: 1. Kazakhmys Mining cash operating costs excluding purchased concentrate and brought-forward gold inventory (\$74 million or 12 USc/lb), divided by the volume of copper cathode from own production, including processing charges.

2. Kazakhmys Mining cash operating costs excluding purchased concentrate, less by-product revenues, divided by the volume of copper sales from own production, including processing charges.

# **CASH COST GUIDANCE**



## Reducing the cost base

2013

2014

Gross cash cost<sup>1</sup>

\$2,249 million

11

\$1,980-\$2,150 million

Copper sales volumes (own concentrate)

311 kt

285-295 kt

Unit cost of production

328 USc/lb

315-330 USc/lb

- Optimisation programme
- Benefit from devaluation
- Partially offset by:
  - Inflation
  - New pension tax
  - Increase in processing charges (TC/RC)
    - Cash cost includes 15 USc/lb TC/RC charge on concentrate sales<sup>2</sup>
- Unit cost impacted by lower sales volumes

Captive Power revenues and costs impacted by devaluation

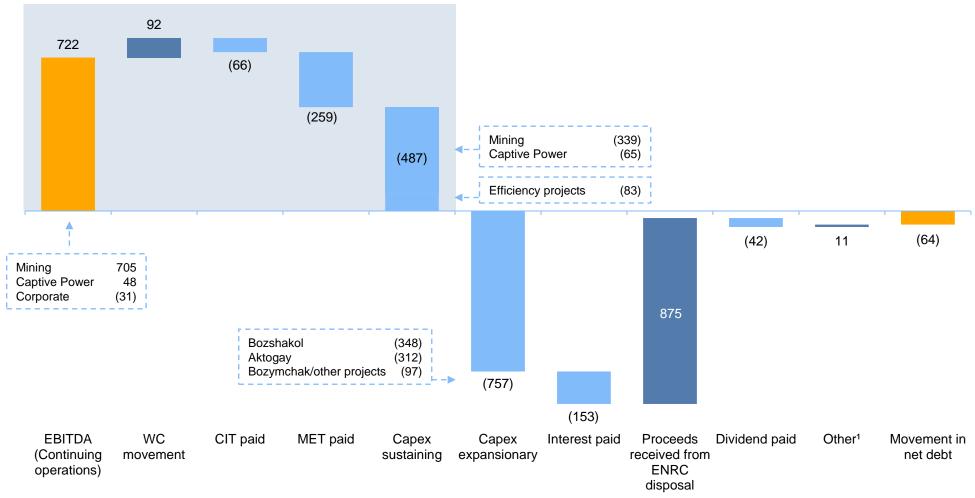
Notes:

- 1. Includes processing charges for copper in concentrate sold to third parties.
- 2. 40% of copper equivalent production is expected to be sold as concentrate.

# **CASH FLOW GENERATION**



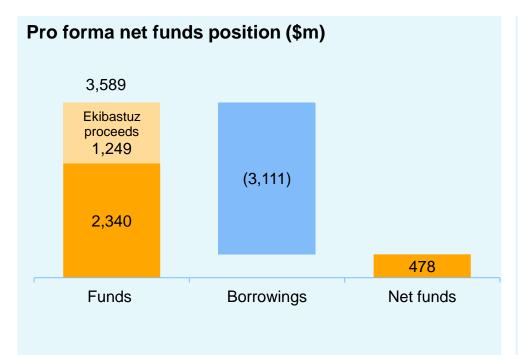


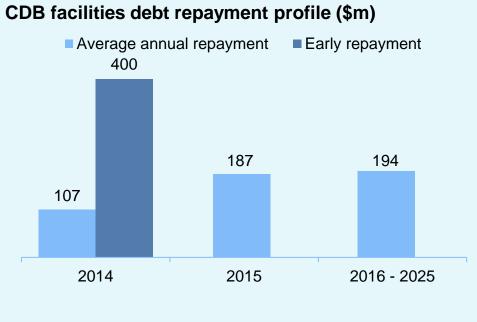


Notes: 1. Includes MKM, non-current VAT on major projects and proceeds on disposal of property, plant and equipment.

# **CAPITAL AND DEBT MANAGEMENT**







# Net cash proceeds of \$2.2 billion from disposal of non-core assets

- \$875 million in cash received from ENRC disposal
- \$1,249 million expected in H1 2014 from Ekibastuz GRES-1 disposal

#### **CDB** debt

- \$1.4 billion available to draw on Aktogay facility
- Long-term debt profile

## **Corporate transactions**

- Koksay acquisition: \$260 million, \$195 million in 2014
  - Limited near term funding requirement
- Partnering options for growth projects

# FINANCIAL OUTLOOK



**Gross cash cost** 

Actual 2013 328 USc/lb

Guidance 2014 315-330 USc/lb Sustaining capex<sup>1</sup>

**Actual 2013 \$487** million

Guidance 2014 **\$410-530** million

**Expansionary capex** 

**Actual 2013 \$757** million

Guidance 2014 \$1,300-1,700 million

**Mining** 

\$350-450 million

**Captive Power** 

\$60-80 million

**Bozshakol** 

\$750-950 million

**Aktogay** 

\$450-650 million

Bozymchak and other expansionary projects

\$100 million

1. Sustaining capex for Kazakhmys Mining and the captive power stations, excluding non-cash additions such as capitalised depreciation and capitalised interest.



KAZAKHMYS

Mian Khalil

**Head of Projects** 

# **BOZSHAKOL: PROJECT PROGRESS**



# **Grinding and flotation building – January 2013**



# February 2014





# **BOZSHAKOL: PROJECT PROGRESS**



#### **2013 DEVELOPMENT**

- Significant progress during the year:
  - Majority of concrete works completed
  - Main processing building structure completed
  - Grinding mills and drives delivered on site
- Second contractor appointed
- Total capital expenditure around \$2.2 billion
- Net cash cost updated to 2014¹ 60 to 80 USc/lb



February 2013 - Primary crusher



November 2013

Notes: 1. Estimated net cash cost over the first 10 years of the mine's operations, calculated using a long-term gold price of \$1,300 per ounce, expressed in real terms.

# **BOZSHAKOL: NEXT MILESTONES**



#### **2014 PLAN**

- Complete concrete and steel works
- Complete non-process buildings and permanent camp
- Complete construction of 220 kV power line
- Complete assembly of haul trucks and shovels for pre-production mining
- Start installation of mechanical and electrical equipment, including the mills and drives
- Begin installation of bulk material for piping and electrical works

#### **NEXT MILESTONES**

2014

Complete infrastructure and mining equipment assembly

H<sub>2</sub> 2015

First copper output

# **AKTOGAY: PROJECT PROGRESS**



#### **2013 DEVELOPMENT**

- Ordered majority of mechanical, electrical and process equipment
- Commenced construction of 1,700 man camp and associated infrastructure
- Earthworks on the site commenced
- Replacing principal contractor with work stream specific contracts
- Capital expenditure under review



Installation of Sandvik crusher



Installation of warehouse building

# **AKTOGAY: NEXT MILESTONES**



#### **2014 PLAN**

- Complete 110 kV power line to site
- Complete general earthworks
- Start pouring critical foundations
- Commence main concentrator building
- Leach pad construction

#### **NEXT MILESTONES**

2014

Mining infrastructure completion

Heap leach pad ready

2015

First oxide copper production

2017

First sulphide copper production





# **Optimise existing assets**

Review of assets completed

Group restructure under consideration

Deliver major growth projects

**Highest production growth in sector** 

Expand and create value in Central Asia

Acquisition of a third major copper asset in Kazakhstan approved

# RESTRUCTURING THE GROUP





#### East Region operational and financial indicators<sup>1</sup>

- 5 mines, 4 concentrators
- Estimated metal in concentrate: 85 kt of copper,
   60 koz of gold, 4,600 koz of silver, 120 kt of zinc
- 12% of Kazakhmys Mining workforce
- Net cash cost 130-150 USc/lb
- Sustaining capex \$80-\$100 million

#### **Growth projects**

- Bozshakol / Aktogay (oxide) on schedule for first production 2015
- Addition of the third major copper deposit in Kazakhstan – Koksay

New Kazakhmys

Growth projects

Copper and other metals

Notes: 1. Company estimate for 2014 for the East Region and Bozymchak.

# STRUCTURE AND TIMING



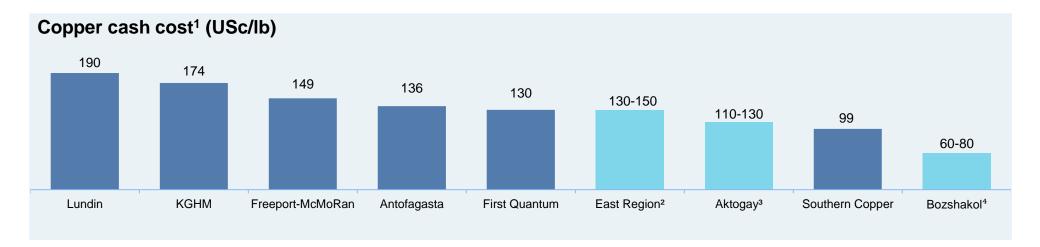
#### **Structure**

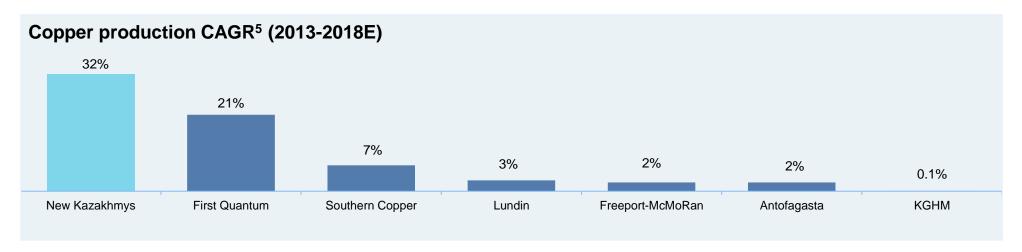
- Two separate companies
  - Minimal shared services/joint ventures
  - Co-operate on smelting and sales
- No shared management
- Vladimir Kim leads private company holding
   Zhezkazgan and Central Region assets
  - Remains committed to existing holding in listed Kazakhmys

# **Timing**

- Transaction preliminary stage
- Report on the transaction H1 2014 results
- Aim to complete separation by the year end
- Completion subject to approval of independent shareholders







Notes:

- 1. Company reported net cash cost (C1) for 2013. KGHM net cash cost as reported in Q3 2013 production report.
- 2. Company estimate for 2014.
- 3. Estimated net cash cost over the first 10 years of the mine's operations, calculated using a long-term molybdenum price of \$30,500 per tonne, expressed in real terms as at December 2012.
- 4. Estimated net cash cost over the first 10 years of the mine's operations, calculated using a long-term gold price of \$1,300 per ounce, expressed in real terms as at February 2014.
- 5. Broker equity research estimates. New Kazakhmys' production growth estimate excludes the Koksay project.



Focused on 7 mines

85% of copper output from open pit mines

Over 350 kt of copper equivalent output

Improved safety environment

**Higher labour productivity** 

Low cost copper

**Deliver value to shareholders** 



# **BOZSHAKOL – TRANSFORMATIONAL PROJECT**



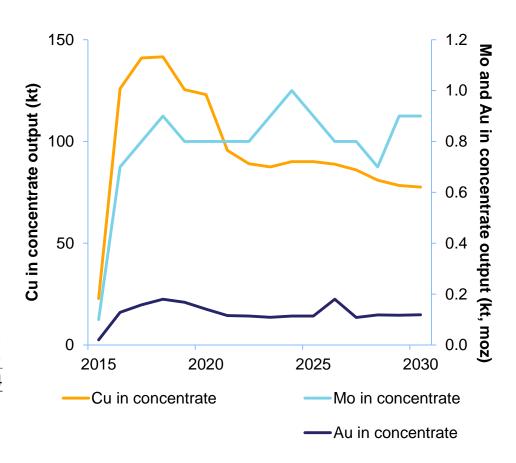
## **Key statistics**

- Large scale open-pit processing 30 MT ore annually
- Total copper cathode equivalent production of 3,099 kt
- By-products include 5,255 koz of contained gold and 57 kt of contained molybdenum
- Production life of over 40 years, with average production of 100 kt of copper cathode equivalent in first 10 years
- Employee numbers estimated 1,500 at full operation
- Close proximity to existing infrastructure
- Gross cash cost 140-160 USc/lb¹
- Net cash cost 60-80 USc/lb<sup>2</sup>
- Total anticipated project capital cost \$2.2 billion

#### Mineral Resource<sup>3</sup>

Tonnage	Cu grade	Au grade	Ag grade	Mo grade
(MT)	(%)	(g/t)	(g/t)	(%)
1,173	0.35	0.14	0.88	

## **Production schedule: Key metals**



Notes: 1. Estimated gross cash cost over the first 10 years of the mine's operations expressed in real terms.

- 2. Estimated net cash cost over the first 10 years of the mine's operations, calculated using a long-term gold price of \$1,300 per ounce, expressed in real terms.
- 3. Includes indicated and inferred material. Stated at 0.2% Cu cut-off grade. In accordance with JORC code.

# **AKTOGAY – TRANSFORMATIONAL PROJECT**



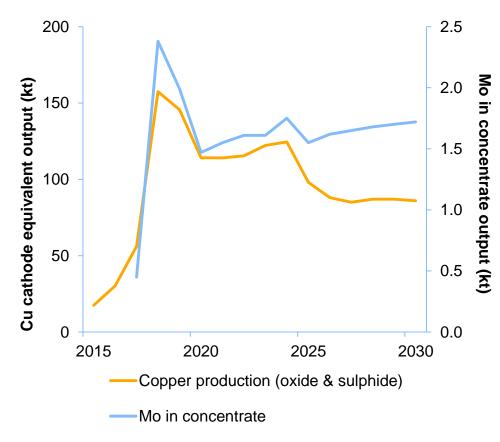
### **Key statistics**

- Large scale open-pit processing on average 25 MT ore annually (sulphide ore)
- Total copper cathode equivalent production:
  - 224 kt from oxide ore
  - 4,032 kt from sulphide ore
- Total molybdenum in concentrate production of 74 kt
- First copper production in 2015 (oxide)
- Production life of over 50 years, with average production of 100 kt copper cathode equivalent in first 10 years
- Employee numbers estimated 1,500 at full operation
- Gross cash cost 120-140 USc/lb¹
- Net cash cost 110-130 USc/lb<sup>2</sup>

#### Mineral Resource<sup>3</sup>

	Tonnage (MT)	Cu grade (%)	Mo grade (%)
Oxide	121	0.37	-
Sulphide	1,597	0.33	0.008

## **Production schedule: Key metals**



- Notes: 1. Estimated gross cash cost over the first 10 years of the mine's operations expressed in real terms as at December 2012.
  - 2. Estimated net cash cost over the first 10 years of the mine's operations, calculated using a long-term molybdenum price of \$30,500 per tonne, expressed in real terms as at December 2012.
  - 3. Includes measured and indicated resources. Stated at 0.2% Cu cut-off grade. In accordance with JORC code.

# **SUMMARY INCOME STATEMENT**



\$m (unless otherwise stated)	2013	2012
CONTINUING OPERATIONS		
Revenues	3,099	3,353
(Loss)/profit before finance items and taxation	(602)	242
Net finance costs	(79)	(91)
(Loss)/profit before taxation	(681)	151
Income tax expense	(127)	(86)
(Loss)/profit for the year from continuing operations	(808)	65
DISCONTINUED OPERATIONS		
Loss for the year from discontinued operations	(1,224)	(2,335)
Loss for the year	(2,032)	(2,270)
Non-controlling interests	2	(1)
Loss attributable to owners of the Company	(2,030)	(2,271)
EPS – basic and diluted (\$)	(3.96)	(4.33)
EPS based on Underlying Profit - basic and diluted (\$)		
From continuing operations (\$)	0.04	0.36
From discontinued operations (\$)	0.33	0.58
EPS – based on Underlying Profit (\$)	0.37	0.94

Reconciliation of Underlying Profit (\$m)	2013	2012
CONTINUING OPERATIONS		
Net (loss)/profit attributable to owners of the Company from continuing operations	(806)	64
Impairment charges	670	192
Additional disability benefits obligation related to previously insured employees	84	-
Loss on disposal of assets	14	8
Taxation related special items	58	(73)
Underlying Profit from continuing operations	20	191
DISCONTINUED OPERATIONS		
Net loss attributable to owners of the Company from discontinued operations	(1,224)	(2,335)
Loss on disposal of subsidiaries and investment in associate	529	13
Impairment to fair value less costs to sell (MKM, ENRC)	845	2,240
Other special items	20	383
Underlying Profit from discontinued operations	170	301
Total Underlying Profit	190	492

# **REVENUES AND SALES VOLUMES**



# Revenues from continuing operations and joint venture

\$m	2013	2012
Kazakhmys Mining	3,003	3,285
Copper products	2,268	2,275
Silver <sup>1</sup>	311	414
Gold <sup>2</sup>	152	322
Zinc in concentrate	143	154
Other <sup>3</sup>	129	120
Captive Power	96	68
Total revenues	3,099	3,353
Ekibastuz GRES-1 <sup>4</sup>	248	290

## **Kazakhmys Mining sales volumes**

kt (unless otherwise stated)	2013	2012
Copper cathode equivalent sales	312	282
Copper cathodes	270	259
Copper in concentrate <sup>5</sup>	31	-
Copper rod	11	23
Zinc in concentrate	137	151
Silver <sup>1</sup> (koz)	13,506	13,206
Gold <sup>2</sup> (koz)	109	193

Notes: 1. Includes silver granule equivalent in copper concentrate sold.

- 2. Includes gold doré.
- 3. Other revenue includes coal, lead, sulphuric acid etc.
- 4. Ekibastuz GRES-1 on a 50% basis for the period to 5 December 2013.
- 5. Represents cathode equivalent.

# **CASH FLOW**



## **Summary cash flow**

\$m	2013	2012
	(599)	945
Segmental EBITDA before ENRC & GRES-1 <sup>1</sup> Impairment losses	712	220
·	(26)	
Non-cash component of the disability benefits obligation	` ,	(149)
Loss on disposal of ENRC, MKM and other assets	543	23
Dividends received from associate and joint venture	-	87
Working capital movements <sup>2</sup>	179	64 -
Interest paid	(156)	(85)
Income tax paid	(67)	(142)
MET paid	(259)	(199)
Foreign exchange and other movements	(2)	(17)
Net cash flows from operating activities before other	325	747
expenditure associated with major projects	323	171
Sustaining capital expenditure	(496)	(662)
Free Cash Flow	(171)	85
Expansionary and new project capital expenditure	(757)	(567)
Non-current VAT receivable associated with major projects	(44)	(55)
Major social projects	(32)	(12)
Dividends paid	(42)	(121)
Purchase of own shares under the share buy-back programme	-	(88)
Proceeds from disposal of subsidiaries, net of cash disposed	27	Ì 3
Proceeds from disposal of investment in associate	875	-
Proceeds from disposal of property, plant and equipment	38	51
Other	3	(7)
<del></del>		(.)

# Working capital movements<sup>2</sup>

\$m	2013	2012
Kazakhmys Mining	186	147
Captive Power	5	(61)
MKM	(23)	(18)
Corporate	11	(4)
Total	179	64

# **Capital expenditure**

\$m	2013	2012
Kazakhmys Mining	1,179	1,168
Sustaining	422	603
Expansionary	<i>7</i> 57	565
Captive Power	65	47
MKM	9	11
Corporate	-	3
Total	1,253	1,229

Notes: 1. Excluding MET and the non-cash component of the disability benefits obligation, but including special items and loss on disposal of ENRC and MKM.

2. Working capital movements exclude any accruals in respect of MET, non-current VAT on major projects and intercompany movements.

# **SUMMARY BALANCE SHEET**



Assets (\$m)	2013	2012
Non-current assets	4,032	6,699
Assets classified as held for sale	1,018	251
Cash and liquid funds <sup>1</sup>	2,340	1,761
Other current assets	1,229	1,282
Total	8,619	9,993

Equity & liabilities (\$m)	2013	2012
Equity	4,221	6,265
Borrowings	3,111	2,468
Liabilities directly associated with assets classified as held for sale	-	158
Other liabilities	1,287	1,102
Total	8.619	9.993

Non-current assets (\$m)	2013	2012
Intangible assets	52	64
Tangible assets	3,312	3,062
Investment in associate	-	2,027
Investment in joint venture	-	927
Other non-current assets	647	532
Deferred tax asset	21	87
Total	4,032	6,699
Net debt (\$m)	2013	2012
Cash and liquid funds <sup>1</sup>	2,340	1,761
Borrowings	(3,111)	(2,468)
Short-term	(503)	(29)
Long-term	(2,608)	(2,439)
Total	(771)	(707)

Notes: 1. Includes current investments with a maturity of 3 to 6 months.

# **CASH COST RECONCILIATION**



## **Kazakhmys Mining cash costs**

\$m (unless otherwise stated)	2013	2012
Revenue	3,003	3,285
EBITDA excluding special items	705	1,160
Gross cash costs	2,298	2,125
Other adjustments	(49)	(71)
Gross cash costs of own production	2,249	2,054
Sales volumes (own production) (kt)	311	280
Gross cash costs of own production (USc/lb)	328	333
By-product credits	(728)	(983)
Net cash costs of own production	1,521	1,071
Net cash costs of own production (USc/lb)	222	174

In 2013, includes processing charges relating to the sale of copper cathode concentrate in H2 2013. There is also an adjustment each period to exclude costs related to the former Kazakhmys Gold mines, purchased concentrate, non-copper related social spend and other non-production expenses.

69 koz of gold bar sold from brought-forward inventory in 2012

# **NEW KAZAKHMYS: OPERATING MINES**<sup>1</sup>



	Orlovsky	Irtyshsky	Yubileyno- Snegirikhinsky	Artemyevsky	Bozymchak
Ore output (kt)	1,500	650	650	1,400	400
Copper grade (%)	3.2	1.5	2.1	1.8	1.1
Life of mine <sup>2</sup>	6	18	1-2	4	17
Major by-products	Gold, silver and zinc	Gold, silver and zinc	Gold, silver and zinc	Gold, silver and zinc	Gold and silver
Type of mine	Underground	Underground	Underground	Underground	Open pit / underground
Concentrator	On-site concentrator	Belousovsky concentrator	Belousovsky concentrator	Nikolayevsky concentrator	On-site concentrator
Description	Orlovsky is the Group's largest mine by copper metal in ore extracted	Irtyshsky has been operating since 2001	Yubileyno- Snegirikhinsky is expected to reach the end of its operational life in 2014/2015	The project to extend the existing Artemyevsky mine's operational life is currently at the pre- feasibility stage	The Bozymchak is located in Kyrgyzstan and is expected to commence operations in the first half of 2014

Notes: 1. Company estimate for 2014.

2. Excludes potential development projects to extend the operational life of mines.